

ANNUAL REPORT

2025-26

UNIVERSITÉ SAINT-PAUL UNIVERSITY

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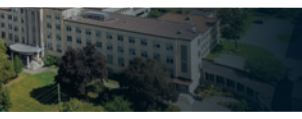


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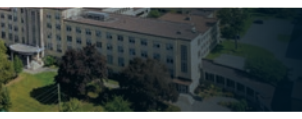
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SAINT PAUL **UNIVERSITY**

Located in the heart of the national capital, Saint Paul University (SPU) (founded in 1848) is the founding institution of the University of Ottawa, with which it has maintained a federated relationship since 1965. It offers undergraduate and graduate programs in English and French.

Proud of its rich heritage, SPU has transformed over the years into a university where the human person, in all of their dimensions, is at the heart of its programs. This is reflected in the disciplines now well established at the University: social communications, counselling and psychotherapy, public ethics, conflict studies, social innovation, transformative leadership, and human relations and spirituality, which complement the University's founding disciplines of canon law, philosophy, and theology.

In addition to its academic programs, SPU offers a range of complementary services, including support and mentoring for academic and personal success, colloquia, conferences, and workshops featuring invaluable resource people addressing social issues, a student residence, and a library rich in documentation and books covering specialized fields.

SPU stands out for its human-scale classes, personalized services, the international perspective brought by its diverse student population, its solid reputation, its history, and its great Catholic intellectual tradition.

SPU **BY THE NUMBERS**

A snapshot of Saint Paul University in a few figures.

1848
Year founded

1965
Federated with the University of Ottawa

BILINGUAL
Programs in English and French

4
Faculties

10
Fields of study

≈ 1 200
Students

12:1
Student-to-professor ratio

TOP 2 %
Student satisfaction (Canadian universities)

1,16 M$
Research funding (2025-2026)

MESSAGE FROM THE **CHAIR OF THE BOARD OF GOVERNORS**



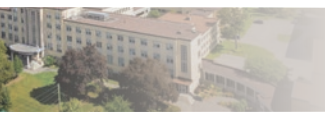
It is with great pride that I address you at the close of a pivotal year for Saint Paul University. The 2025-2026 year will be remembered for the adoption of our 2025-2030 Strategic Plan — an ambitious, unifying vision that charts our course for the next five years and reaffirms the University's distinctive place in the higher-education landscape.

In a demanding climate for the entire postsecondary sector, the University has shown remarkable resilience. The strength of our financial health, the growth of our enrolment, and the expanding reach of our research reflect rigorous management and an unwavering commitment to our mission.

These successes belong first to the people who bring the University to life each day. On behalf of the Board of Governors, I wish to recognize the enlightened leadership of our Rector, Louis Patrick Leroux, and the exceptional dedication of the faculty, the staff, and all the teams at Saint Paul University. Their remarkable work, so often accomplished behind the scenes, is the true engine of our achievements.

As we look to the future — notably to a major fundraising campaign and the continued implementation of our strategic plan — I am confident that Saint Paul University will continue to grow, innovate, and serve its community with the same passion. The Board of Governors is proud to accompany this fine institution in realizing its full potential.

Lyne Michaud
Chair of the Board of Governors



MESSAGE FROM THE **RECTOR**



As you read this annual report, you will discover the richness and the deep humanity of Saint Paul University — a human-scale university with heart and soul! Once you get to know it, you want to come back, to learn, to get involved.

This year saw a marked increase in collaborations, strategic partnerships, and opportunities to raise the University's profile. It was also a year in which our university community consolidated a shared vision.

Together, through exchange and discussion, we developed a strategic plan that reflects who we are and what we aspire to. Its call to us is clear: *"Let us dare to build the university of tomorrow."* For our University — which in September 2026 will mark its 178th anniversary — building the university of tomorrow means drawing on our traditions and our knowledge, but also taking up the challenge of reflecting deeply on the humanist university within an increasingly technocratic society. The humanities and social sciences are at the heart of what we teach. They have never been more important — not in isolation, but in dialogue with what is emerging today, from technology advancing at an exponential pace to the profound needs of a population in search of meaning.

The strategic plan, *"Let us dare to build the university of tomorrow,"* reflects our values through three pillars that call us to be bold: 1) commitment and care, 2) agility and growth, and 3) reaching our full potential. Each pillar carries its own moral and practical demands. Looked at closely, they ask us to be the best version of ourselves — not in some distant future, but every day, starting now.

One of our greatest strengths remains our deeply human character. Known for the quality of our personalized teaching and support, we offer our students an environment where every person is known, supported, and encouraged to reach their full potential. Through our human-scale classes and a culture rooted in dialogue, reflection, and engagement, we foster mentoring relationships that help form graduates ready to meet the challenges of our society with intelligence, openness, and compassion.

I applaud the exponential growth of our professors' funded research. We have now reached one million dollars in research funding per year, which translates into research contracts for our students and a significant contribution to research and society by our faculty. A new institute has been created around the study and prevention of violent extremism — a real need

in a society that is becoming more radicalized. The University is attuned to society and wishes to continue and deepen its dialogue with it. Wonderful conversations are emerging!

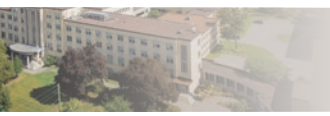
The administrator in me is very proud to point to balanced financial statements this past year — a first in ten years, and quite a remarkable achievement in today's Canadian postsecondary context.

This financial balance is the result of collective efforts to grow enrolment, increase our own revenues, and manage service budgets soundly — all while maintaining the same quality of teaching and services for our students. I congratulate the entire community for this accomplishment, which contributes to the long-term sustainability of the institution.

With this renewed stability, we can now look to the future with confidence. Our next major fundraising campaign will allow us to rally our community and our partners around promising projects that will support innovation, the development of our infrastructure, and new initiatives for the benefit of our students and the entire university community.

People speak to me about Saint Paul University with great affection, as a well-kept jewel. It is time to let this jewel shine — to share it and make it known to the wider public. Let us share with the community the experience of a university that knows where it comes from and that dares to build, with confidence, the university of tomorrow.

Louis Patrick Leroux
Rector



2025-2030 STRATEGIC PLAN: **A VISION ALREADY IN ACTION**

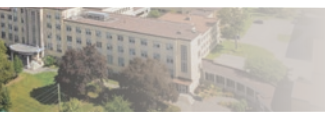
On April 21, 2026, Saint Paul University unveiled its 2025-2030 Strategic Plan, the result of an extensive consultation process that brought together 117 participants from the student body, faculty, staff, and external partners, as well as Indigenous representatives. Together, they helped define a shared vision built around three main pillars: Commitment and Care, Agility and Growth, and Reaching Our Full Potential.

> *"This is a difficult time for the postsecondary sector, but we dare to be ambitious in our vision for our university [...] Our strength still lies in our person-centred approach."*
>
> — Louis Patrick Leroux, Rector of Saint Paul University

Just months after its launch, the Strategic Plan is already well underway. Several flagship initiatives are in progress, including the creation of the Student Success Hub, the establishment of the Well-Being Committee, progress on the Healing Garden, the development of four new research chairs, the creation of the Institute for the Prevention of Conflict and Violent Extremism (IPCVE), and work to modernize academic programs and expand professional development opportunities.

At the same time, all services, schools, and faculties are engaged in an important process of taking ownership of the Strategic Plan. Each area is identifying its priorities, establishing success indicators, and implementing actions suited to its own reality in order to contribute to the University's institutional objectives. This process will foster continuous improvement and greater consistency of initiatives across the University.

The coming years will accelerate this transformation. Major upcoming projects include the continued modernization of academic programs, strengthened ties with alumni and the community, the renewal of several infrastructures in support of the student experience, and the launch of a major fundraising campaign, which will serve as an essential lever to support the ambitions of the Strategic Plan and ensure the University's long-term sustainability.





Commitment and Care

Two Classes, One Shared Pride: Our 2025 and 2026 Convocations

Two springs, two ceremonies, one shared joy. In the De Mazenod Chapel, under the moved gaze of families and the university community, Saint Paul University celebrated the classes of 2025 and 2026: 270 graduates on June 16, 2025, then 359 on June 19, 2026 — the largest graduating class in its history. Amid the gowns, the smiles, and the caps tossed skyward, these days remind us why we do what we do: walking alongside people to this milestone, and far beyond it.

CLASS OF 2025

On June 16, 2025, surrounded by loved ones, the graduates marked a defining moment in their journey. In his address, Rector Louis Patrick Leroux reminded them of what the day meant: “You are the heirs of a legacy. What will you do with it?”

The University awarded two honorary doctorates to individuals whose paths embody its moral, social, and human ambitions: Michèle Audette, Senator and Indigenous advocate, and Colonel-Maître Michel Drapeau, lawyer and advocate for the rights of military members.



MICHÈLE AUDETTE, SENATOR AND INDIGENOUS ADVOCATE



COLONEL-MAÎTRE MICHEL DRAPEAU, LAWYER AND ADVOCATE FOR THE RIGHTS OF MILITARY MEMBERS

The two valedictorians, Rose Turgeon and Gail Joly, offered reflections full of gratitude, truth, and hope.



ROSE TURGEON, VALEDICTORIAN

"What I take away from my time here, above all, are the extraordinary people I had the chance to meet — and the true friendships I will treasure."

GAIL JOLY, VALEDICTORIAN

"We are the dream of our ancestors. [...] True leadership is not about domination: it is about embodying your truth and allowing others to do the same."



The University also presented the Governor General's Academic Medals to Jennifer Bruce (Gold Medal, doctorate in interdisciplinary research on contemporary social issues) and Jessica Feeney (Silver Medal, Honours Bachelor's in Human Relations and Spirituality).

CLASS OF 2026

On June 19, 2026, the University celebrated 359 new graduates across two ceremonies — the largest class in its history. The Rector invited them to look ahead: “At the start of your studies, you may have asked yourself: how will this degree be useful to me? By the end of your journey, I hope you are now asking: how can I contribute to society?”

Remarkably, both valedictorians held doctorates and had also taught part-time at the University — at once professors and students.



NATALIE DUPUIS, VALEDICTORIAN — MORNING CEREMONY

“We will draw on the skills and perspectives we gained here to better understand who we are in the world and to become the peacemakers we are meant to be.”

NICOLAS GALTON, VALEDICTORIAN — AFTERNOON CEREMONY

“Your knowledge and skills are not a secret to keep, but a treasure to share with the world. As we like to say at Saint Paul: be the face of change.”



As part of these ceremonies, the University awarded an honorary doctorate to the Honourable Edith Dumont, Lieutenant Governor of Ontario, in recognition of her leadership in education, her commitment to the vitality of the Francophonie in Ontario, and her dedication to building bridges between communities.



“Move forward with confidence and the firm conviction that you make a difference wherever you are. May your path be lit by your desire to serve, to love, and to grow hope around you.”

THE HONOURABLE EDITH DUMONT, LIEUTENANT GOVERNOR OF ONTARIO

The Governor General’s Academic Medals were presented to Dale Nikkel (Gold Medal, doctorate in interdisciplinary research on contemporary social issues) and Costello Matthew Rupert (Silver Medal, Honours Bachelor’s in Human Relations and Spirituality).

GRADUATE SPOTLIGHT: WHEN AN EDUCATION BECOMES A SPRINGBOARD

DIANA OMBE: ENTREPRENEURSHIP, LEADERSHIP, AND COMMITMENT TO THE FRANCOPHONE COMMUNITY



Since earning her bachelor's degree in social communication and her minor in social innovation at Saint Paul University, Diana has built a unique professional and entrepreneurial path, blending media, public institutions, and business creation. Her journey reflects an unwavering determination to serve the Francophone community and to create spaces for lasting success.

As the founder of a fast-growing digital marketing agency, recognized with the title of Micro-Enterprise of the Year, Diana does more than offer services: she actively supports Francophone businesses and organizations in minority settings, contributing to the vitality of the language and culture. She has also led high-impact awareness campaigns, notably on the prevention of gender-based violence, demonstrating her ability to turn complex issues into concrete and engaging action.

Her connection to Saint Paul University goes beyond academics. *"SPU gave me more than skills; it gave me a vision of possibilities I never would have imagined,"* she says. It was in this caring environment that she found a true community and lasting connections. Diana especially remembers the words of Professor Simon Tremblay-Pepin, which encouraged her to take the leap: *"You'll never know if your project can succeed if you don't try."* That advice was the catalyst that helped her overcome her doubts and launch her business.

Recognized several times — notably as Young Entrepreneur of the Year in 2024 and among the 100 Black Women to Watch in Canada — Diana is actively involved with the Regroupement des femmes d'affaires (RAF). For her, true leadership lies in the ability to inspire, support, and empower others to succeed. She proudly recalls coaching a professional who, thanks to her guidance, gained confidence and transformed her personal brand.

"Being a leader is, above all, being at the service of others and of one's mission," she affirms. *"It's about creating an environment where everyone can give their best."* She encourages students to dare to step outside their comfort zone and to use their education as a springboard to build a future that reflects who they are.

Saint Paul University is honoured to count Diana Ombe among its alumni — a true ambassador of resilience, innovation, and community engagement. Her path is exactly what SPU's human-scale, bilingual education is built to produce: engaged leaders who carry the University's mission into the world.

THE INDIGENOUS CENTRE: RECONCILIATION TAKING ROOT

This year, the Indigenous Centre continued to welcome and support students by offering a safe, inclusive, and vibrant space for community, learning, and cultural exchange. It remains the place where the University's ongoing commitment to reconciliation and Indigenization takes concrete, everyday form, anchored in the daily life of students and the wider community.

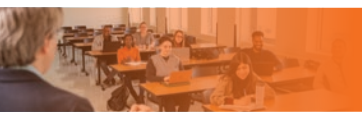
The Kokom and Choom tea and bannock gatherings remained at the heart of student life, creating opportunities to connect with Knowledge Keepers and to learn about scholarships for Indigenous students. This year, the Centre also launched the Tibadjimon Sharing Circles, held twice a month over the lunch hour.

The Centre proudly celebrated two Indigenous graduates — one bachelor's and one master's degree from the School of Counselling, Psychotherapy and Spirituality — as well as several scholarship recipients, including Ryan Morgan, Gail Joly, and Suzan Mark, the first recipient of the Chantal Beauvais Scholarship Fund.

Highlights of the year:

- **September:** Orange Shirt Day — Kikinawadjiwon flag ceremony honouring residential school survivors.
- **October:** participation in the Ottawa Aboriginal Coalition's annual Job Fair.
- **November:** Abwi (paddle) workshop.
- **February:** welcomed Indigenous students from Puamun Meshkenu (Quebec), visiting to meet Senator Michèle Audette.
- **April:** teaching on Wiishkobashk (sweetgrass), in partnership with the School of Counselling, Psychotherapy and Spirituality.
- **June:** annual smudging ceremony to celebrate the success of Indigenous graduates.

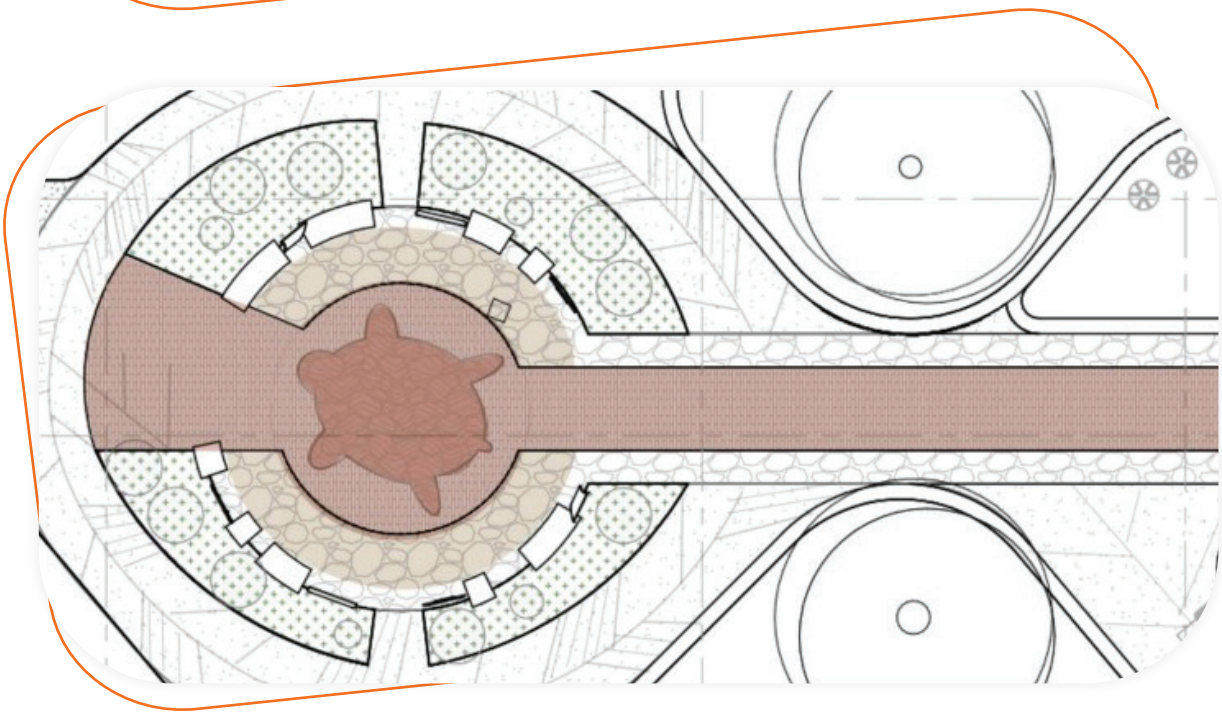
Open year-round, the Indigenous Centre welcomed more than 1,200 participants through its events, workshops, and ceremonies.



The Healing Garden Breaks Ground

The healing garden project will soon become a reality: the first groundbreaking is planned for September 30, 2026, a date that coincides with the National Day for Truth and Reconciliation. An extension of the Indigenous Centre, the project will create a healing garden as well as an outdoor space for classes and open-air events. Here are some preliminary plans and sketches of the project.





PASTORAL SERVICES: WALKING ALONGSIDE EVERY PERSON

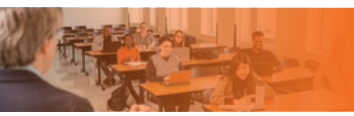
Pastoral Services continued its mission of welcoming all members of the university community by fostering an inclusive, supportive, and spiritually enriching environment. The 2025-2026 year was marked by team growth — the arrival of a new Catholic chaplain, three work-study students, and two volunteers, including two students from Martinique who greatly energized the Service's presence on social media.

Highlights of the year:

- Welcome and orientation — participation in start-of-year welcome activities and a welcome Pastoral Café during the first week of classes.
- A special Mass for the presidents of Canada's Catholic universities, organized and led by the Service.
- Liturgical and ceremonial support — Opening Mass (rosary bracelets distributed), Feast of Saint Paul (presided by Father Luke Laliberté, OMI), graduation Masses with the School of Leadership, Ecology and Equity and the Faculty of Canon Law, a hybrid Lenten retreat, and a memorial Mass for a retired professor of theology.
- Ecumenical collaboration — Week of Prayer for Christian Unity in the De Mazenod Chapel (the first gathering of representatives from several Christian traditions in Ottawa) and an ecumenical Advent liturgy.
- Pastoral Café, Mardi Gras, and maple tradition — monthly Pastoral Café (with the Oblate Centre and SPUSA), a Mardi Gras celebration (more than 90 participants), and a cultural outing to the Muséoparc Vanier, initiated by Secretary General Michael McLellan.
- Social media development — a much more dynamic Instagram presence thanks to the student team, notably the students from Martinique; expansion to Facebook, LinkedIn, and a newsletter under consideration.
- Hospitality and well-being — hosted the Ottawa Choral Society and the Ottawa Music Academy in the De Mazenod Chapel, a warm-clothing drive with SPUSA, and ongoing participation in the University's Well-Being Committee.
- Professional development — the coordinator, Mary Linda Vivian Onuoha, IHM, Ph.D., attended the Canadian Catholic Campus Ministry (CCCM) annual conference in Vancouver and was appointed to the CCCM Executive Committee for a two-term mandate.

Theology and Canon Law: Alumni Serving the Church Worldwide

While Saint Paul University is open to all faiths and belief systems, it remains rooted in a Catholic heritage that continues to shine through its graduates. We are proud to highlight the following appointments, which reflect the exceptional leadership of our graduates within religious institutions around the world.



This year, Pope Leo XIV appointed four SPU graduates to major positions: Most Rev. Guy Boulanger, Archbishop of Sherbrooke (Doctorate in Canon Law, 2007); Most Rev. Roch Martin, Bishop of Timmins (Bachelor of Theology and Master's in Pastoral Studies); Richard Moth, Archbishop of Westminster, head of the Catholic Church in England and Wales (Licentiate in Canon Law); and Bishop Prosper Lyimo, first bishop of the new Diocese of Bariadi, Tanzania (Doctorate in Canon Law, 2011). On the Anglican side, the Venerable Kathryn Otley, a three-time SPU graduate (Certificate in Anglican Studies, B.A. in Theology, Master's in Pastoral Theology), was elected the 11th Bishop of the Anglican Diocese of Ottawa, becoming the first woman to lead the diocese.

THE STUDENT SUCCESS HUB: ONE PLACE TO SUCCEED

The Student Success Hub (SSH) supports students throughout their university journey by fostering their success, integration, and professional development. A true bridge between students, academic programs, employers, and community partners, the Hub develops internship, experiential learning, and collaboration opportunities that strengthen Saint Paul University's reach and its ties to the job market.

This year, 50 students were placed in internships with partners such as:

- **Government and public health:** Department of National Defence, CISSSO, The Ottawa Hospital
- **Health and well-being:** Hopewell Eating Disorder Support Centre, Integrative Holistic Mental Health, Distress Centre of Ottawa and Region, Centre Espoir Sophie
- **Education:** OCSB (St. Mother Teresa High School), École du Plateau, CECCE, ACUFC, The Lightstone Academy for Conflict Resolution
- **Community organizations and development:** YMCA of the National Capital Region, CSC Vanier, Western Ottawa Community Resource Centre, RDÉE Canada, Contact Kove
- **Peace, rights, and civil society:** Women, Peace and Security Network – Canada, Canadian Institute for Conflict Resolution
- **Private sector:** Secrets d'Élysée

These collaborations reflect the diversity of opportunities offered to students and the confidence our partners place in the training provided at Saint Paul University. Beyond managing internships, the Hub continues to develop new community, government, and private-sector partnerships, and supports students as they prepare for the job market through workshops, networking activities, and individual coaching.

Black History Month: Celebrating, Learning, Coming Together

Black History Month became an invitation to the whole campus to learn, share, and celebrate together. Guided by the national theme *"30 Years of Black History Month: Honouring Black Brilliance Across Generations,"* SPU offered a varied program on campus throughout February 2026: two month-long art exhibitions with Koukatelier and Windsor Bailly Hector, three themed film nights, and meetings and panels with Black Canadian figures (Marc R. Claude, Blaise Ndala, Buuma M. Maisha, and the Honourable Bernadette Clément). A closing arts day brought together dance and poetry, while Café Urban served weekly dishes inspired by African and Afro-descendant cuisines. The newsletter also highlighted notable figures, including Dr. Yvette Bonny and Carter G. Woodson, founder of Negro History Week, along with a selection of resources (podcasts, films, books) to deepen collective reflection. Together, these activities strengthened a shared sense of belonging and made room for voices and stories that enrich the whole community.







CAMPUS LIFE

Place de la francophonie: Putting Down Francophone Roots

By inaugurating the Place de la francophonie, the University gave permanent form, at the very heart of its campus, to its commitment to Franco-Ontarian identity. Unveiled on September 25, 2025 — the 50th anniversary of the Franco-Ontarian flag — the space was inaugurated at a ceremony presided over by Rector Louis Patrick Leroux, marked by a flag-raising, cultural performances, and an address by Mr. Benoît Cazabon. Three trees were planted in the presence of representatives of Collège Boréal and the Association des collèges et universités de la francophonie canadienne (ACUFC): an oak (symbol of our strength), a maple (symbol of our capacity for transformation and renewal), and a ginkgo biloba (symbol of our diversity and longevity). In 2026, marking the 40th anniversary of the French Language Services Act, new trees will gradually transform the space into a Forêt de la francophonie — a living symbol meant to endure well beyond a single event.

Celebrating the People Behind SPU

Recognizing the people behind the University is central to the person-centred culture the strategic plan seeks to strengthen. On February 12, SPU rolled out the red carpet to celebrate the dedication, professionalism, and ongoing commitment of its staff, bringing faculty and staff together for a brunch and an appreciation ceremony honouring colleagues celebrating milestone years of service.

Beyond recognizing individual careers, the event reaffirmed a simple conviction: the strength of our university community and the success of our students rest on those who serve them every day. Honouring their years of service is an investment in the culture of trust and belonging at the heart of SPU's mission.



Top Chef: Flavours Simmering at SPU

More than a friendly competition, the annual Top Chef SPU contest brought the community together around a shared meal: student Stéphania Fleurantin-Théluscat won this year's edition with her Haitian soup joumou, in front of some sixty members of the university community. Top Chef is a self-funded event, created and organized by staff for the benefit of the SPU community. The funds raised first cover the cost of the event, and any surplus is then given to Student Services to support students in need.

Fun fact: Stéphania's win even made waves internationally, featured in an external article.



A New Chapter for the SPU Residence

Management of the Saint Paul University Residence is now entrusted to Brio Management, a specialized firm that brings solid expertise in residential management. This collaboration aims to enhance the student experience through strengthened professional support and an expanded range of services.



Agility and Growth

Modernizing our offerings, responding to emerging needs, growth, continuity

ADMISSIONS AND ENROLMENT

This year's admissions picture reflects a national context marked by the tightening of federal study-permit policies, which sharply reduced the number of international applications across the country. At Saint Paul University, this drop in international applications was partly offset by the strength of Canadian applications, by growth in offers and registrations among applicants from Canada, and by a notable improvement in conversion rates.

Fall 2025 (compared with Fall 2024)

Applications

Segment	Previous year	Current year	Change (%)
Canadian	696	693	-0.4%
International	1,768	656	-62.9%
Total	2,464	1,349	-45.3%

Admission offers

Segment	Previous year	Current year	Change (%)
Canadian	366	433	+18.3%
International	672	372	-44.6%
Total	1,038	805	-22.4%

Registrations

Segment	Previous year	Current year	Change (%)
Canadian	224	278	+24.1%
International	95	87	-8.4%
Total	319	365	+14.4%

Conversion rate (registrations / offers)

Segment	Previous year	Current year	Change (%)
Canadian	61%	64%	+24.1%
International	14%	23%	-8.4%
Total	31%	45%	+14.4%

Fall 2025 session (classes beginning in September 2025). Data extracted on November 4, 2025, and compared with the same date in 2024.

Winter 2026 (compared with Winter 2025)

Applications

Segment	Previous year	Current year	Change (%)
Canadian	102	98	-3.9%
International	118	60	-49.2%
Total	220	158	-28.2%

Admission offers

Segment	Previous year	Current year	Change (%)
Canadian	77	86	+11.7%
International	69	33	-52.2%
Total	146	119	-18.5%

Registrations

Segment	Previous year	Current year	Change (%)
Canadian	60	63	+5%
International	42	12	-71.4%
Total	102	75	-26.5%

Conversion rate (registrations / offers)

Segment	Previous year	Current year	Change (%)
Canadian	78%	73%	+24.1%
International	61%	36%	-8.4%
Total	70%	63%	+14.4%

Winter 2026 session (classes beginning in January 2026). Data extracted on June 9, 2026, and compared with the same date in 2025.

Overall, the sharp decline in international applications — reflecting federal policy changes — weighed on total volumes. The resilience of Canadian applications and improved conversion rates nonetheless drove registrations up for Fall 2025 (September 2025 compared with September 2024) by 14.4%, while the winter session, more exposed to the international downturn, saw a decline in registrations.

EXPANDING OUR REACH THROUGH NEW PARTNERSHIPS

Over the year, the University expanded its institutional and international network:

- Institutional membership in the Royal Society of Canada (October 2025) — see the Research section for details.
- Agreement with the University of Nîmes (France), signed on June 29, 2026, structuring cooperation around three areas: joint training and student and staff mobility; research collaboration (shared projects, co-authored publications, international funding); and the sharing of academic expertise and resources.
- Agreement with the Pontifícia Universidade Católica de Campinas (Brazil).
- Agreement with the Katholische Hochschule Nordrhein-Westfalen (Germany).

INVESTING IN OUR PEOPLE

When an institution grows, its people grow with it. Over the year, SPU staff took part in a growing number of professional development opportunities — a direct expression of the strategic plan's Agility and Growth pillar. Spanning several key areas, these trainings reflect a sustained investment in the team's skills and its capacity to carry the institution's ambitions.

- **Human Resources:** HRPA workshops — payroll for HR professionals, managing difficult conversations, employment law
- **Equity, Diversity and Inclusion:** CCDI (Canadian Centre for Diversity and Inclusion) workshops, in collaboration with SPU
- **Technology and Productivity:** CANHEIT conference (information technology in higher education), office productivity training
- **International Outreach:** CBIE (Canadian Bureau for International Education) conference
- **Language and Communication:** French language enhancement courses
- **Library and Archives:** book conservation training
- **Indigenous Leadership and Governance:** First Nations Executive Education (FNEE) management program
- **Mental Health and Prevention:** ASIST (Applied Suicide Intervention Skills Training) — 16 participants



In total, 31 people took part in these training sessions over the year.

Discitus: Equipping Our Leaders for Change

As part of the launch of the new strategic plan, the University engaged the firm Discitus for structured external support in two phases, bringing together the heads of all the university's departments and services around the plan's priorities. An organizational health workshop provided a diagnosis of the institution's strengths, identified structural issues, and targeted priority levers for improvement. Team engagement sessions then enabled collective work on the actions set out in the plan, identifying strengths and determining the elements to reinforce and prioritize. This process aims to mobilize the University internally and to align the entire university community strategically.

Emotional Intelligence Training

As part of its investment in staff development, the University offered its managers and directors from various services a training session on emotional intelligence titled *"Strengthening Collaboration and Resilience Through Emotional Intelligence,"* based on the EQ-i 2.0 model. Led by Marie Careau, consultant and trainer at MACECA, the training helped participants better understand their own emotional responses, adapt their communication to different personality profiles (DiSC), and strengthen cohesion and collaboration across services.

FIRST BALANCED BUDGET TABLED IN 10 YEARS

Despite the upheavals that have shaken the postsecondary sector over the past three years, Saint Paul University has shown remarkable resilience by presenting a balanced budget for 2026-2027. It is the first balanced budget tabled in ten years — an achievement that stands out as an exception in an education sector now under strain.

Saint Paul University's audited financial statements include the statement of financial position, the statements of operations, changes in net assets and cash flows, as well as the accompanying notes. They are available on the University's website.

Financial Statements

The audited financial statements can be consulted on this page: **https://ustpaul.ca/donnees-institutionnelles/etats-financiers/**.

RESEARCH THAT REACHES BEYOND CAMPUS

In 2025-2026, Saint Paul University secured more than $1.15 million in research funding, up from previous years. This support comes largely from federal funding agencies — chiefly SSHRC — and advances projects that carry the University's scholarship well beyond campus.

Research funding breakdown

Source	Program	Amount
Social Sciences and Humanities Research Council (SSHRC)	Insight, Insight Development, Connection, Partnership Engage and French-language initiative grants	$553,323
Tri-Agency	New Frontiers in Research Fund, Exploration stream	$234,892
Mitacs	Accelerate program	$25,000
Tri-Agency	Research Support Fund	$204,449
SSHRC	SSHRC Institutional Grants (2025–2028)	$133,659
Wabash Center	Research grant	$6,914
Total research funding		**$1,158,237**

Projets financés par des subventions externes

Program	Title	Principal investigator	Period	Amount
Insight Development	Les tiers-lieux culturels des communautés francophones minoritaires : la division du travail, la créativité et les industries culturelles	Gunter, Christopher	2025–2027	$60,513
Insight Development	Les plateformes numériques au sein de l'économie (nécro)politique du care : étude des mécanismes de coercition aux services et aux soins à domicile au Québec	Lavoie-Moore, Myriam	2025–2027	$71,072

Program	Title	Principal investigator	Period	Amount
Insight Development	Expérience des aidants immigrants ou racisés qui soutiennent une personne vivant avec une démence au Canada : une étude qualitative exploratoire	Mavounza, Céline	2025–2027	$64,733
Insight	What History for a constantly evolving art form? Québec Circus and its Reinvention	Leroux, Patrick	2025–2029	$233,498
Connection	De l'économie politique postcapitaliste à l'utopie : rencontre entre recherche en sciences sociales et pratiques artistiques	Châteauvert, Julie	2026	$23,646
Connection	Pratiques décoloniales en partage : savoirs, outils et expérimentations diasporiques	Hernandez, Salvador-David	2026–2027	$24,992
Connection	Première conférence INDEP 2025 : la planification démocratique de l'économie dans le monde réel	Tremblay-Pepin, Simon	2025–2026	$24,820
Partnership Engage	Action collective de travailleuses et travailleurs de plateforme : évolution des actions dans le monde et défis pratiques au Canada	Yoon, Cheolki	2025–2026	$24,984
Partnership Engage	Recension de partenariats municipaux avec le tiers secteur à Gatineau	Durand Folco, Jonathan	2026–2027	$19,014
SSHRC–Canadian Heritage	Les tiers-lieux culturels des communautés francophones minoritaires : la division du travail, la créativité et les industries culturelles	Gunter, Christopher	2026–2027	$6,051



Program	Title	Principal investigator	Period	Amount
NFRF – Exploration	Entangled Futures: Modelling Ontological Insecurity Through Quantum Computing Perspectives	Sula-Raxhimi, Enkelejda	2026–2028	$234,892
Mitacs Accelerate	Processus inclusifs de dynamisation des cœurs de collectivités	Durand Folco, J. (superviseur); Guay, E. (stagiaire)	2025–2026	$25,000
Wabash Center	Liberative Pedagogies and Qualitative Theological Methods	Johnson, Sarah Kathleen	2025–2026	$6,914

SUPPORTING OUR FACULTY'S RESEARCH: INTERNAL GRANTS

Through its internal grants, the University supported nine research projects in 2025-2026, for a total of $41,587. These grants help researchers launch new projects, generate preliminary findings, and train the next generation of students.

Projects funded through internal grants

Recipient	Project	School	Amount
Maki, Krys	Developing a National Labour Force Strategy for Gender-Based Violence Workers	Élisabeth-Bruyère School of Social Innovation	$5,000
Samokishyn, Marta	Reframing Critical AI Literacy in Canadian University Libraries: A Textual Analysis of Educational Responses to Generative AI Across Canadian Institutions	Library	$4,500
Durand, Guillaume	Walking Under Pressure: Examining the Relationship Between Executive Function, ADHD Symptoms, and Physiological Stress	School of Counselling, Psychotherapy and Spirituality	$4,418
Durand Folco, Jonathan	Outiller, pérenniser et mettre à l'échelle les communs au Québec	Élisabeth-Bruyère School of Social Innovation	$5,000
Sirois-Moumni, Bachir	Économie nécropolitique du sacrifice dans la boxe professionnelle	School of Social Communication	$3,993



Yoon, Cheolki	La réappropriation des pratiques des relations publiques dans les mouvements sociaux : les expériences du Centre des travailleurs et travailleuses immigrants dans ses luttes pour la justice migrante	School of Social Communication	$3,993
Bellehumeur, Christian	Vers une perspective intégrée et thérapeutique de la douleur chronique : une revue systématique des apports des approches spirituelles et existentielles	School of Counselling, Psychotherapy and Spirituality	$5,000
Gallo-Garcia, Carolina	Migrant Women and Economic Integration: Constructing 'Good' Citizenship through Entrepreneurship in Québec	Élisabeth-Bruyère School of Social Innovation	$5,000
Wilson, Amanda	Far More than Growing Food, but Far from Perfect: Assessing the Impact of the Kilborn Allotment Garden	Élisabeth-Bruyère School of Social Innovation	$4,683
Total			**$41,587**

RESEARCHERS OF THE MONTH: A YEAR OF IMPACT

Throughout the year, the *"Researcher of the Month"* feature spotlighted 15 faculty members, illustrating the breadth and vitality of research at SPU. Their work spans a wide range of themes — ethics and public affairs, counselling and clinical care, social work and gender-based violence, canon law and theology, Francophone arts and cultures, conflict studies and decolonial practices, social innovation and economic democracy — reflecting the deeply interdisciplinary character of our research community.

Several of these projects have international reach, from Coptic-Muslim relations in Egypt to decolonial practices and community radio in Latin America. The full list is updated each month on the University's website.

PHILANTHROPIC PARTNERSHIPS: A COMMUNITY INVESTING IN OUR FUTURE

In recent years, Saint Paul University has experienced meaningful growth, driven by a clear vision of its role in society and by the trust of partners who share its values. The philanthropic support received this year reflects this momentum and enables the University to advance initiatives in research, education, and student support.

These partnerships are producing concrete results, first and foremost in research. The creation of the Institute for the Prevention of Conflict and Violent Extremism (IPCVE) marks a new chapter in the University's development of expertise. The Institute will bring together research, training, and collaboration with partners to better understand the root causes of conflict and violent extremism, and to contribute to the development of effective prevention practices.

The support of Colonel-Maître Michel Drapeau and Nicole Drapeau, who contributed to the funding of a postdoctoral researcher position, plays a key role in launching this new initiative. Their gift of $60,000 allows the University to increase its research capacity and continue its engagement with issues that affect communities in Canada and around the world.

Alongside these research advances, several partners have chosen to invest directly in the student experience. Fiera Capital's contribution of $50,000 supports services that play an essential role in students' academic journey, including the Indigenous Centre and the Counselling and Psychotherapy Centre. This partnership reflects a shared commitment to fostering an environment where every student can find the resources they need to succeed.

We are also deeply grateful to Madame Chantal Beauvais, former Rector of Saint Paul University, whose generous gift of $25,000 supports the operational needs of the Indigenous Centre. Through this gesture, Madame Beauvais demonstrates that commitment to our mission does not end with a term of office — it continues through philanthropic engagement that inspires and encourages others in our community to follow suit. In addition, Montrusco Bolton's generous $21,000 contribution enabled the Indigenous Centre to acquire authentic Indigenous artwork, helping create a welcoming and culturally representative space that celebrates Indigenous traditions and perspectives. This investment also allows the Centre to focus its next phase of growth on expanding its cultural and community programming.

Philanthropy at Saint Paul University also takes the form of lasting partnerships. The Catholic Women's Leadership Foundation continues its partnership with the University by supporting initiatives related to leadership, equity, and social change, with a contribution of $85,000. Since 2018, this collaboration has helped create training and development opportunities for a new generation of leaders.

Finally, some partners choose to make a difference by supporting social innovation. The Bruyère Bursary of $10,000, made possible through the support of the Sisters of Charity of Ottawa, gives students the opportunity to put their ideas into practice and develop projects that address important social issues. The first recipients, Patrick Kaplo and Hamidou Tandina,



illustrate the impact of this initiative through their projects, Intégr'Action Canada and Djara-Alpha, which aim respectively to support Francophone newcomers and to improve access to public services for deaf women in Mali.

These partnerships speak to the trust placed in Saint Paul University and the growing interest in its mission. They also illustrate the role philanthropy plays in the University's evolution, enabling the development of new initiatives and the continuation of its commitment to transformative education.

Building on this trust and the momentum it creates, we look forward with ambition. A major fundraising campaign will be launched in 2027, and we are currently in the quiet phase — a time of listening and engagement with our community. This campaign will allow us to accelerate promising projects and invite even more partners to contribute to the University's mission.

A Gallery of Memory: The Bernard Poulin Portraits

In January, the community celebrated the unveiling of a new installation of seven portraits of the University's rectors. This new installation was made possible thanks to portrait artist Bernard Poulin, who generously devoted his time and talent to creating these paintings.



Strengthening Community Connections

Every event SPU hosts or sponsors is an opportunity to strengthen its role as a gathering place for the Ottawa region. Throughout the year, the University opened its campus — through the rental of its rooms — or lent its support to a series of events organized by external and community partners. These increasingly frequent collaborations place SPU at the heart of the region's community, cultural, and associative life, and many of these organizations now return year after year as trusted partners.

- **Antiquarian Book Fair**
  By welcoming more than 100 visitors and some twenty vendors to Ottawa's Antiquarian Book Fair on October 25 and 26, SPU affirmed its campus as a cultural gathering place for the region's literary community — a celebration of rare and vintage books, manuscripts, and prints.

- **English Conversation Group**
  Offered on campus for 12 years, this weekly group brings together 15 to 40 participants at a time — a modest but steady program that keeps SPU's doors open to newcomers and neighbours eager to practise their English in a warm, informal setting.

- **CECCE — Student Gathering and 2SLGBTQIA+ Alliances**
  By hosting nearly 150 CECCE students for this 2SLGBTQIA+ gathering in October 2025, SPU offered young people a safe and inclusive space on its campus — extending a multi-year collaboration that reflects the University's commitment to inclusion and to the next generation.

- **Canadian Jesuits International — Y4O Advocacy Symposium**
  By hosting Canadian Jesuits International's 2025 Y4O Advocacy Symposium, SPU lent its campus to a cause fully aligned with its own values — equipping young advocates for social justice — and renewed a partnership it returns to year after year.

- **Sam Demma — Motivational Speaker**
  Focusing on student well-being and motivation, SPU partnered with Lambton and Boréal colleges to host motivational speaker Sam Demma in February 2025, who inspired an audience of 150 students to engage with determination.

- **Rotary Club Conference — Youth Mental Health**
  With youth mental health at the heart of SPU's counselling expertise, the University put that expertise at the service of the public: in March 2026, through its counselling program, it sponsored this Rotary Club conference on youth mental health, which drew up to 170 participants from across the community.

- **CPCS Transcom Limited Conference**
  Hosting this six-day external conference for 170 participants showcased the campus as a turnkey destination — meeting rooms, catering, and residences working together — while



generating a particularly significant source of revenue that supports the University's broader mission.

- **CSV Vanier — Job Fair**
  By partnering with the Vanier Community Service Centre to organize a job fair on November 13, SPU connected more than a dozen employers with its students, its neighbours, and job seekers from the region — making its campus a bridge to employment and a local networking hub.



The CSV Vanier team and Rector Louis Patrick Leroux at the Job Fair

- **Spanish Book Fair**
  Drawing more than 500 visitors, the Ibero-American Book Fair brought a major Latin American cultural tradition to SPU's campus in October 2025, showcasing the community's publications and affirming the University as a home for cultural diversity. After hosting the fair this year, SPU will become a sponsor of the 2026 edition.

- **Latin American Film Festival**
  By sponsoring the Latin American Film Festival from April 24 to May 17, SPU enriched the region's cultural life and strengthened its ties with the Latin American community, welcoming the public for weeks of screenings and a shared celebration of Latin American cinema.

Reaching Our Full Potential

Research excellence, visibility, profile, resources to flourish

RESEARCH

A NEW CHAIR TO EXPLORE DIVERSITY AND HOSPITALITY

The creation of a new research chair signalled SPU's growing leadership in Francophone scholarship. Announced in June, the Research Chair on Plurality and Hospitality in the French-Speaking World is based at SPU and is part of the University of Ottawa's Collège des chaires de recherche sur le monde francophone.

Professor Sophie Cloutier, Associate Professor at the School of Ethics and Public Affairs, is the first person to hold this position. She began her three-year term on July 1, 2026.



DR. SOPHIE CLOUTIER

IPCVE — INSTITUTE FOR THE PREVENTION OF CONFLICT AND VIOLENT EXTREMISM (NEW INSTITUTE; NEW TRAINING PROGRAMS)

In June, SPU announced the creation of the Institute for the Prevention of Conflict and Violent Extremism (IPCVE), an innovative interdisciplinary initiative dedicated to advancing research, professional training, and evidence-based practices in conflict prevention and countering violent extremism.

As part of its projects, the IPCVE will establish university and professional training programs aimed at strengthening the skills of people whose work involves conflict and violent extremism.

The Institute is co-directed by Professor Buuma Maisha, Associate Professor at the School of Counselling, Psychotherapy and Spirituality, and Dr. Elaine Pressman, a world-renowned expert in violent extremism risk assessment. Its official launch is planned for fall 2026.

UNDERSTANDING TRAUMA: A NEW INTERDISCIPLINARY LAB

In April, the creation of the Interdisciplinary Research Lab on Trauma (LRIT) was announced: a research group dedicated to the multidimensional study of the systemic causes of trauma, its impact on individuals and communities, and best practices for healing and building resilience.

To address the complex nature of trauma, the LRIT brings together nine researchers from various disciplines, including conflict studies, transformative leadership, counselling, and social innovation.



Beyond its activities within the university, the LRIT aims to build a broader research community by establishing national and international research networks, expanding partnerships and funding opportunities, and supporting the next generation of researchers.

NATIONAL RECOGNITION: THE ROYAL SOCIETY OF CANADA

In October, SPU's institutional membership in the Royal Society of Canada (RSC) was announced — the country's senior national, bilingual council of distinguished scholars, humanists, scientists, and artists.

By becoming an institutional member of the RSC, Saint Paul University joins a national network of institutions committed to advancing inclusive excellence in research and scholarship in Canada. This partnership reflects the University's commitment to collaboration, interdisciplinarity, and social engagement — values fully shared by the Royal Society of Canada.

CELEBRATING OUR AUTHORS: A COLLECTIVE BOOK LAUNCH

In May, the Saint Paul University community gathered to celebrate the research of our faculty published over the past year.

In total, 15 books were presented, highlighting the breadth of our professors' work and knowledge. To see the full list of publications, visit: **https://bit.ly/4a7uc63**



GALA MEMBERSHIP

By remaining a member of the Global Alliance of Liberal Arts (GALA), SPU stays connected to an international network of innovative and socially responsible universities — opening exclusive networking, publishing, and conference opportunities that extend the reach of its faculty and students well beyond Ottawa.

CATHERINE CLIFFORD: A THEOLOGIAN HONOURED

An honorary doctorate awarded to one of our own is recognition shared by the entire University. In November, Catherine Clifford, Full Professor in the Faculty of Theology, received an honorary doctorate from Tilburg University, honoured for her work fostering dialogue among religious communities and promoting a more receptive and open Catholic Church — a reflection of the international reach of SPU's faculty.



INSTITUTIONAL VISIBILITY AND PROFILE

SPU in Rome: A Voice in the Global Conversation

On June 3, 2026, Pope Leo XIV received in Rome a delegation from the Association of Catholic Colleges and Universities (ACCU), gathered for its annual seminar. Saint Paul University was among the institutions represented. Rector Louis Patrick Leroux serves as vice-president of the Association of Catholic Colleges and Universities of Canada (ACCUC).

A few weeks later, Chad Glendinning, Dean of the Faculty of Canon Law, also travelled to Rome, accompanied by SPU faculty and students. Together, these engagements place the University in direct dialogue with Catholic higher-education leaders worldwide and affirm its voice on the international stage — a concrete expression of the profile it aims to build under its new plan.



Provincial “Vie de campus” Campaign

During the year, Saint Paul University joined Vie de campus, a major provincial campaign promoting French-language postsecondary education in Ontario. Launched by the network of the province’s nine Francophone and bilingual colleges and universities, this initiative aims to raise awareness of the diversity of French-language programs and to encourage prospective students to pursue their studies at a Francophone institution in Ontario.

By taking an active part in this collective effort, the University contributed to a province-wide outreach strategy while showcasing what sets it apart: a human-scale campus, a personalized approach to learning, small class sizes, a bilingual environment, and a strong commitment to

community. The campaign also introduced Saint Paul University's unique student experience to a wide audience through a shared digital platform, common promotional tools, and recruitment efforts coordinated across Ontario.

"I Am Committed": Our Community's Pride, in Pictures

The second edition of the *"I Am Committed"* campaign carried students' voices well beyond campus. Students shared a short quote beginning with *"I am committed,"* accompanied by a professional portrait, and the campaign was displayed across Ottawa on digital screens at bus stops and on large downtown screens, notably on Sparks Street.

The quotes and portraits will also be published on the University's social media, as well as on posters displayed on campus and in the surrounding neighbourhood. This initiative helped increase the University's visibility while highlighting the engagement and diversity of its community.



Our Podcasts: Research Within Earshot

Podcasting has become one of SPU's most direct ways to carry academic expertise into public debate. In 2025-2026, the University continued this outreach through its two institutional podcasts. The USP en Conversation series, produced in collaboration with Le Droit, released three episodes featuring Marquis Bureau, Enkelejda Sula-Raxhimi, Michaël Séguin, and Bianca Briciu. On the English side, the In Context series published four episodes, produced and directed entirely in-house, with guests Laura Armstrong, Catherine Clifford, Rajesh Shukla, and Aliaa Dakroury.

Both podcasts aimed to highlight faculty expertise, contemporary social issues, and the University's values, and are available on Spotify, Apple Podcasts, and YouTube.



At the Salon du Livre de l'Outaouais: Bringing Our Knowledge to the Public

At the Salon du Livre de l'Outaouais (SLO), from February 19 to 22, 2026, SPU put its scholarship before a broad francophone public: four talks, led by Rector Louis Patrick Leroux and faculty members (including Bianca Briciu, Jonathan Durand Folco, Michaël Séguin, and Julie Châteauvert), addressed the future of the university, technology, social innovation, and authoritarianism on various stages of the event. The recruitment and marketing team was also on site to represent the institution and answer the public's questions, combining intellectual presence with visibility among prospective students.



Rector Louis Patrick Leroux in conversation with Jonathan Durand-Folco, Associate Professor at the Élisabeth-Bruyère School of Social Innovation

A Year of Outreach

According to Google Analytics data, 2025-2026 was marked by strong growth in traffic to the University's website (July 2025 to June 2026).

Indicator	2024-2025	2025-2026	Change
Users	285,735	421,172	+47%
New users	281,885	411,590	+46%
Sessions	539,074	719,407	+33%
Page views	1,584,221	1,588,126	+0.2%
Engagement rate	59.3%	62.6%	+3.3 pts
Average session duration	4 min 06 s	3 min 54 s	-5 %

LOOKING AHEAD

The 2025-2026 year marks the beginning of a new chapter for Saint Paul University. Guided by its 2025-2030 Strategic Plan, the University approaches the coming years with ambition and confidence.

Among the initiatives ahead, it is preparing to launch a major fundraising campaign that will serve as an essential lever to support student success, research, and campus development. It is also continuing to put in place more rigorous performance indicators and improved tracking tools, so it can measure its progress and guide its decisions with precision.

This momentum is accompanied by a renewal of leadership. The University is pleased to welcome Mélodie Sorrell as Vice-Rector, Administration, and Luc Fournier as Secretary General, Governance and University Life — two people whose experience and commitment will help build the university of tomorrow.

True to its mission and its person-centred approach, Saint Paul University intends to make the coming years a time of growth, innovation, and outreach.

APPENDIX — GOVERNANCE

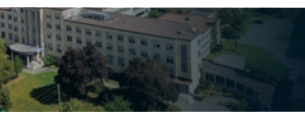
LIST OF MEMBERS OF THE BOARD OF GOVERNORS, THE ADMINISTRATIVE COMMITTEE AND THE SENATE

Board of Governors

- **Lyne Michaud**, Chair
- **Soukaina Boutiyeb**, Vice-Chair of the Board; Executive Director, Alliance des femmes de la francophonie canadienne (AFFC)
- **Louis Patrick Leroux**, Rector
- **Michael McLellan**, Interim Vice-Rector, Governance, and Secretary General
- **Jean-Marc Barrette**, Vice-Rector, Academic and Research
- **Carole Audet**, Interim Vice-Rector, Administration
- **Mark Chatel**, President, Balestra Productions Inc.
- **Elia Eliev**, Executive Director, Baxter & Alma Ricard Foundation
- **Andrzej Jastrzebski**, OMI
- **Jean-François Rioux**, Professor (SPU)
- **Sonia Ouellet**, Lawyer
- **Marc LeBoutillier**, Health Services Management Consultant
- **Luc Comeau**, Financing Consultant
- **Marc Dessureault**, O.M.I. — Oblate representative
- **Bilel Bouabdallah** — Support staff representative
- **Gail Joly** — Student representative

Administrative Committee

- **Louis Patrick Leroux** — Rector
- **Carole Audet** — Interim Vice-Rector, Administration
- **Jean-Marc Barrette** — Vice-Rector, Academic and Research
- **Michael McLellan** — Interim Vice-Rector, Governance, and Secretary General



Senate — 2025-2026 Members

- Chancellor: **Archbishop Marcel Damphousse**
- Rector: **Louis Patrick Leroux**
- Vice-Rector, Academic and Research: **Jean-Marc Barrette**
- Vice-Rector, Administration: **Mélodie Sorrell**
- Secretary General, Governance and University Life: **Luc Fournier**
- Dean, Faculty of Canon Law: **Chad Glendinning**
- Dean, Faculty of Philosophy and Faculty of Human Sciences: **Jamel Stambouli**
- Dean (Interim), Faculty of Theology: **Christian Dionne**
- Elected Professor, Canon Law: **John Renken**
- Elected Professor, Human Sciences (ISC): **Myriam Lavoie-Moore**
- Elected Professor, Human Sciences (INS): **Jonathan Durand Folco**
- Elected Professor, Human Sciences (IPA): **Stephanie Yamin**
- Elected Professor, Human Sciences (HUM): **Michaël Séguin**
- Elected Professor, Human Sciences (ECS): **Natalie Dupuis** (taking office September 2026)
- Elected Professor, Theology: **Karl Hefty**
- Faculty Secretary, Canon Law: **Michael Nobel**
- Faculty Secretary, Philosophy: **Monique Lanoix**
- Faculty Secretary, Human Sciences: **Christian Bellehumeur**
- Faculty Secretary, Theology: **Sarah Johnson**
- Chief Librarian: **Emily Gusba** (since December 15, 2025)
- Vice-Provost, Academic Affairs, University of Ottawa: **Alain St-Amant**
- Vice-Provost, Graduate and Postdoctoral Studies, University of Ottawa: **André Beauchemin**
- Elected Student, Undergraduate: two vacant seats
- Elected Student, Graduate Studies: **Jackson Moïse** (term January–December 2026)
- Elected Student, Graduate Studies: vacant seat

