



Reference for Applicant

**M.A. in
Leadership, Ecology, and Equity**

CONFIDENTIAL

*Please write your answers on the questionnaire and notify the candidate when the letter has been sent.
The letter is not to be handed to the student unless enclosed in a sealed and signed envelope.*

Return directly to:

**Admission and Recruitment Office
Saint Paul University
223 Main Street
Ottawa, Ontario, Canada K1S 1C4
admission@ustpaul.ca**

1. Name of candidate: _____

a) How long have you known the candidate?

b) In what capacity have you known the candidate?

2. How do you evaluate the candidate's:

- Leadership qualities?
- Personal maturity, sound judgment in personal and professional relationships?
- Quality of academic work (if applicable)?
- Ability to work collaboratively and take direction?
- Personal disposition towards work?
- Openness to spirituality?



3. What strengths does the candidate bring to program?

4. What weaknesses, difficulties or challenges might the candidate bring to or encounter in program?

5. What do you think of the candidate's plans to pursue the M.A. in Leadership, Ecology and Equity (motivation, aptitudes, chance of success, possible personal and professional benefit, etc.)?

6. Please evaluate the candidate according to the following rating scale.
(If you rate him or her as "fair" or "weak", please explain further under No. 5.)

	Excellent	Very Good	Good	Fair	Weak	N/A
Intellectual capacities	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
Breadth of general knowledge	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
Ease in interpersonal communications	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
Job perseverance	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
Emotional maturity	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
Creativity	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
Openness to spirituality	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>



7. Additional remarks and comments (a supplementary reference letter may also be attached if desired):

NAME		TITLE PROFESSION	
CONTACT INFORMATION		WORK TELEPHONE NUMBER	
		E-MAIL	

Signature

Date

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